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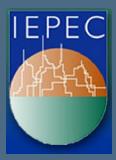


CLEAResult

Reducing Evaluation Uncertainty in Large Custom Projects

2014 International Energy Policies & Programmes Evaluation Conference

Berlin, Germany





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Table of Contents

1	Background and Overview
2	Approach
3	Reduced Realization Rate Variability
4	Improved NTGR Predictability
5	Overall Research Results
6	Conclusions



Background and Overview

The research team wished to minimize any savings surprises at program year-end for the largest source of savings uncertainty, the Custom Program.



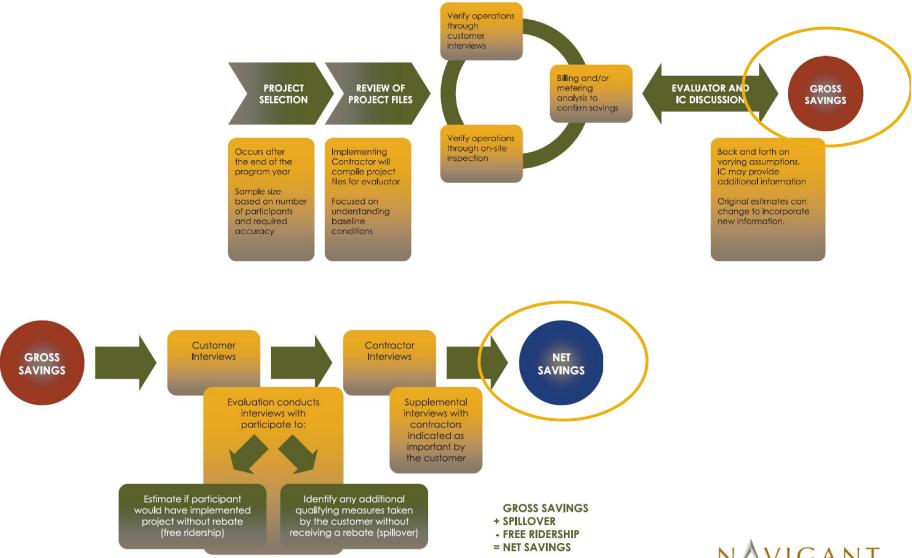
UTILITY ENERGY EFFICIENCY PORTFOLIO

Custom Program Delivery Structure			
Utility	Nicor Gas/AGL		
Program Vendor	CLEAResult		
Utility Evaluator	Apex Analytics		
Independent Evaluator	Navigant Consulting		

Environment	Outcome
Mandated Savings Targets	Penalty or Bonus for Missing
Net Savings Targets Not Gross	Attribution Uncertainty
Agreed Savings Values for Some	Lower Uncertainty
Custom Measures	Uncertain Gross Savings

Background and Overview

The team developed methodologies to address variability in both gross and net savings, where "net" reflects the concept of additionality.



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To improve gross savings predictability, the team implemented a fivestep "Early Review" process.

Early Review Process of Custom Project Gross Savings

Focus on the top 10 large or complex custom projects

Review project documentation at time of application ("Early Review")

Evaluator provides recommendations relative to the IC's proposed baseline and efficient equipment calculation within two weeks

Monthly team calls and enhanced on-going communication

Evaluator reviews final project documents and provides IC with final results as usual



Approach to Improving NTGR Predictability

The team also developed an implemented a process to reduce the uncertainty around the impact of additionality (NTG) research.

Traditionally, participants are interviewed about their intentions after program year-end

Revised Net-to-Gross Research Approach

Contact participant as soon as project incentive is paid, with a focus on prior plans

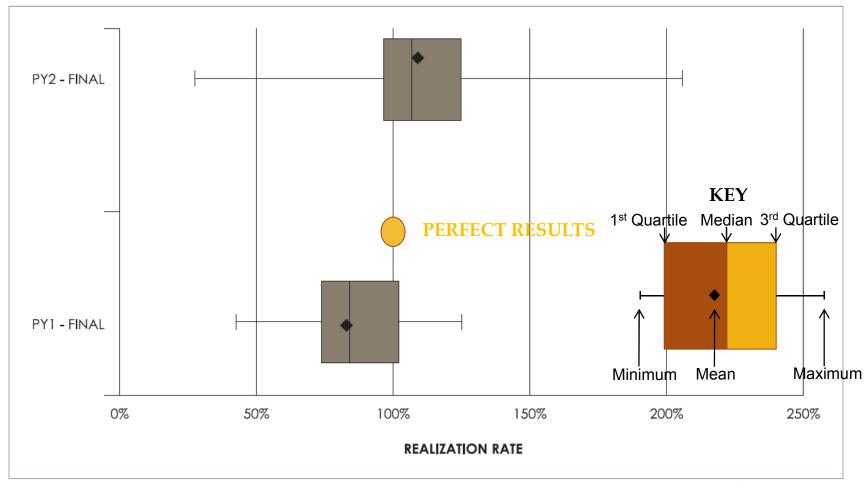


Conduct second round of interviews at program year-end to identify additional unincented actions taken due to the program



Overall results show minimal reduced variability overall due to changes in customer operations and the evaluator's use of different weather data.

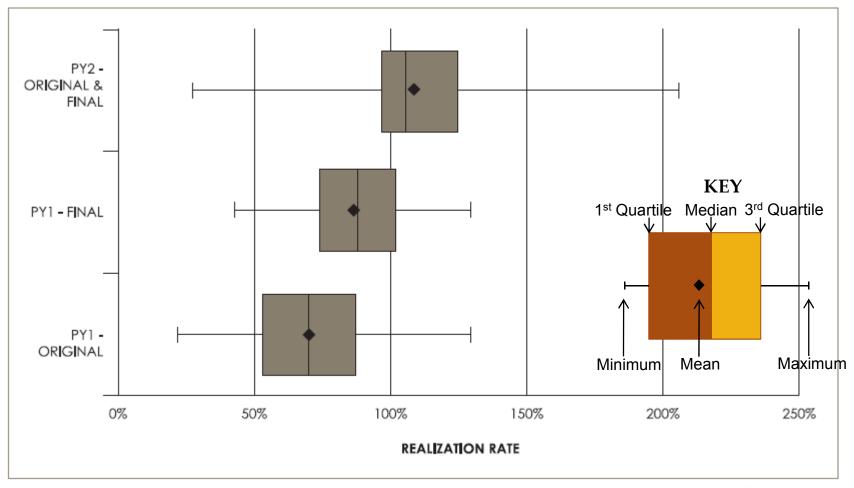
Verified Gross Savings Vs. Reported Gross (Realization Rate) in PY1 and PY2





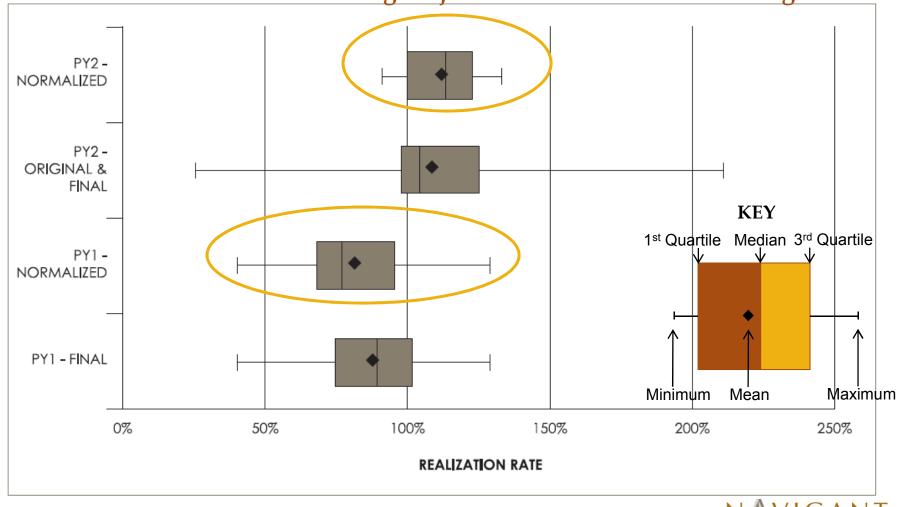
While there was a large change in the evaluator's initial PY1 findings for new information, PY2 original and final values were unchanged.

PY1 and PY2 Original and Final Realization Rates



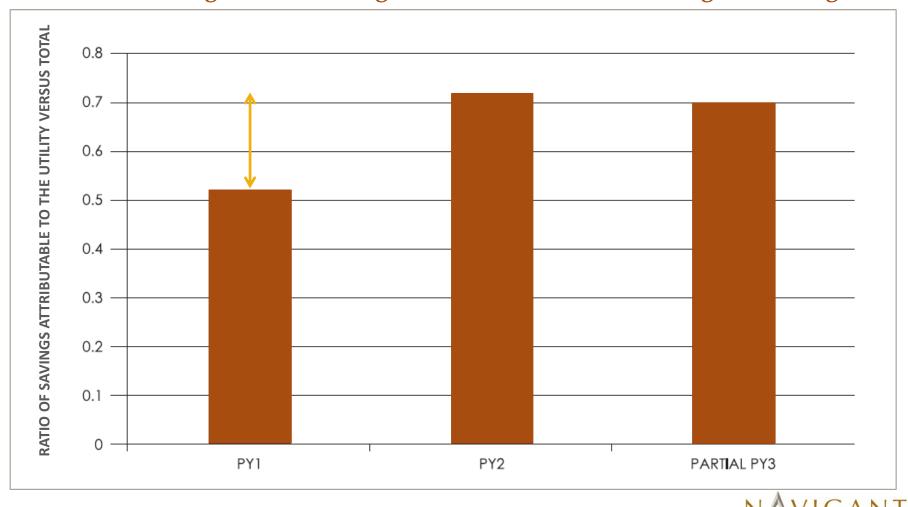
Removing projects where uncontrollable parameters changed clearly shows the reduction in savings variability due to our collaboration.

Realization Rates Excluding Projects with Uncontrollable Changes



Early NTG research has reduced significantly the uncertainty of the final net savings for the custom program in the last two years.

Custom Program Net Savings Ratio Relative to Gross Program Savings



The overall results from the changes in methodologies were favorable, with four key benefits identified

Overall Results

- Enhanced ability to accurately project program year savings
- ➤ Timelier, higher quality **program feedback**
- ➤ **Incentives paid** were more in line with the savings attributed to the program
- Final program reporting accelerated dramatically due to the on-going communication



The revised approaches delivered solid benefits and can continue to be refined.

Conclusions

- ➤ All team members benefited from the new approach and recommended continuing with it.
- ➤ Higher front-end process **costs were offset** by lower back-end costs.
- ➤ The evaluator still determines final year-end savings, but with more thorough project documentation, and processes are better understood by all.



Key CONTACTS



Julianne Meurice

Navigant Consulting Chicago, IL 312.583.5740 julianne.meurice@navigant.com

Nick Beaman

Navigant Consulting Burlington, VT 802.526.5107 <u>nick.beaman@navigant.com</u>

Lorraine Renta

Navigant Consulting Verona, WI 608.497.2341 lorraine.renta@navigant.com

Jim Jerozal

Nicor Gas Naperville, IL 630.388.3390

JJeroza@aglresources.com

Scott Dimetrosky

Apex Analytics, LLC Boulder, CO 303.590.9888 scottd@apexanalyticsllc.com

Nate Warren

CLEAResult Madison, WI 608.250.2398 Nathan.Warren@clearesult.com

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