

### **Exploring Behavioral Change Theory**

Behavioral Change Segmentation within the CSB Construct



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# **INTRODUCTION**

#### MARKET TRANSFORMATION INITIATIVES HAVE BEEN AROUND

It is necessary to develop approaches that help us better understand the motives and behaviors of markets actors ... To do so, we need new multidisciplinary understandings of markets and the market transformation problem, and we need to apply the methods of the social sciences. This will provide the underlying theory necessary for effective market transformation program development and supply a framework for quality assurance and continuous improvement.

(Kunkle & Lutzenhiser, 1998)

#### **BEHAVIORAL CHANGE STRATEGIES NOW RECEIVING ATTENTION**

- Soft measures are sponsored interventions that intend to alter human interaction with energy end-use applications
- Soft measures are best understood as interactions between humans and energy end-uses; freeing a new set of analytics



# THE TRANSTHEORETICAL MODEL

#### **PROCHASKA'S CHANGE STRATEGY**

- **Conscious Raising:** challenge existing attitudes and behaviors
- **Dramatic Relief:** *emotional connection to existing behaviors*
- Self Reevaluation: compare self image before and after change
- **Environmental Reevaluation:** consequence on those around them
- **Self Liberation:** *establish confidence in one's ability to change*
- **Social Liberation:** societies ability to alter behaviors of one and all
- **Counter Conditioning:** *provide alternative responses to stimuli*
- **Stimulus Control:** *mitigate external stimuli that unwanted behaviors*
- **Reinforcement Management:** manage rewards for behaviors
- Helping Relationships: *development of trusted alliances*

**KMDR RESEARCH AND PROCHASKA ALLIANCE FORMED TO SERVE THE ENERGY ISSUES AND UTILITY INDUSTRY NEEDS** 



#### **STAGES OF CHANGE AS MARKET SEGMENTS**

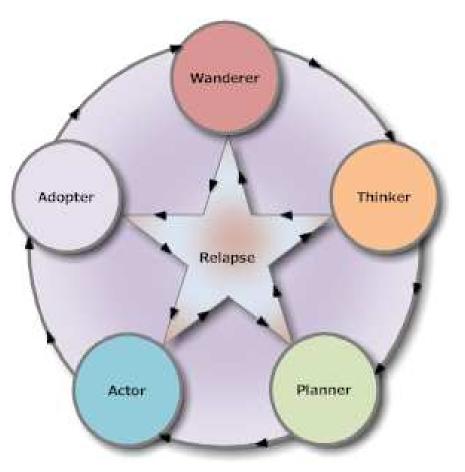
WANDERERS move about without a definite destination or purpose. These individuals do not appreciate the consequences of their behaviors and are generally satisfied with their choices.

THINKERS devote much time to thought. These individuals are aware that current behaviors have had unwanted consequences and that new behaviors could offer desired benefits.

*PLANNERS* work out methods to accomplish an objective in advance of action. These individuals have considered the pros and cons of behavioral change and have decided to move towards a new set of behaviors.

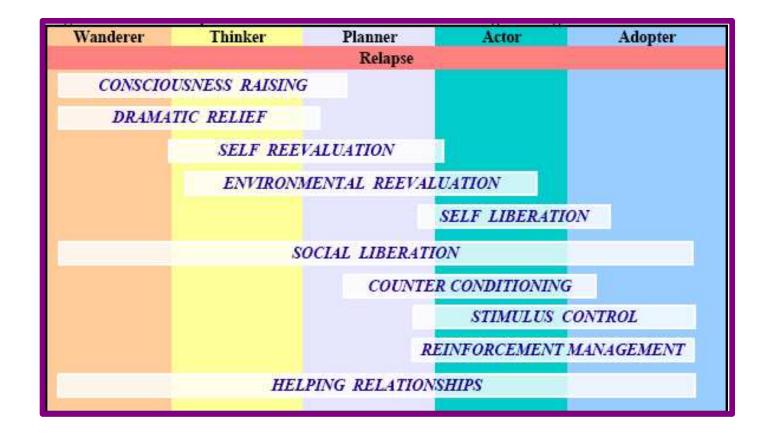
ACTORS are participating in the process of change. These individuals have tried new behaviors and are tracking the results.

ADOPTERS have assumed a new standard of practice. These individuals have repeated the new behaviors and became comfortable with them. The new behaviors appear more natural and require little conscious effort to maintain.





# **APPLICATION OF THE TTM OF BEHAVIORAL CHANGE**



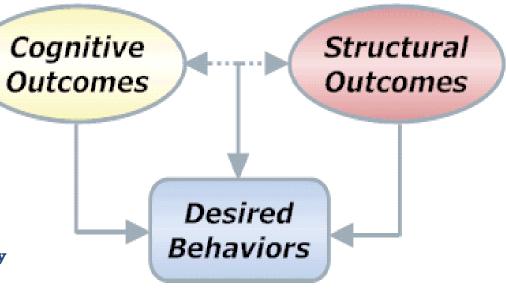


### **OUR CSB CONSTRUCT**

COGNITIVE OUTCOMES are characterized by changes in the mental processes realized by individual market actors; typified by changes in awareness, knowledge, and attitudes, but also include changes in traits and characteristics altered via acquired learning, skills development, insight, understanding, perspective, outlook, ambition, desire, etc.

STRUCTURAL OUTCOMES the physical changes observed in the marketplace that are typified by changes in the overall capability of the market; via tools, technical references, standards of practice, regulatory requirements, technology innovation, market structure, financing instruments, product pricing, quantity of skilled tradesmen, and others.

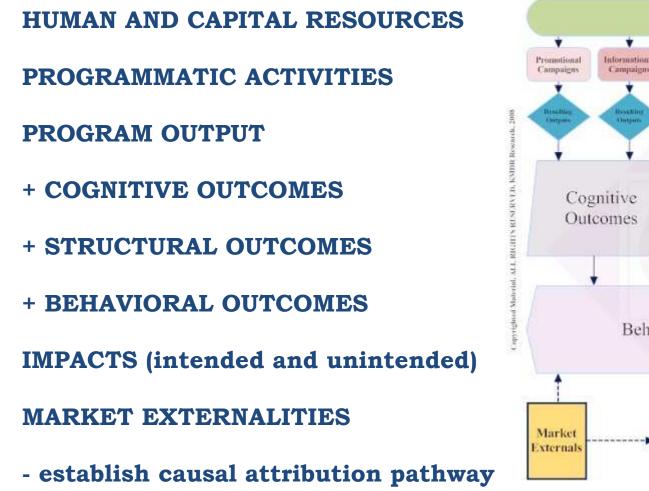
BEHAVIORAL OUTCOMES are typified by product shipments, retail transactions, stocking practices, technology utilization, energy use, load shifting, etc. These outcomes are manifested by market actors influenced by the program.

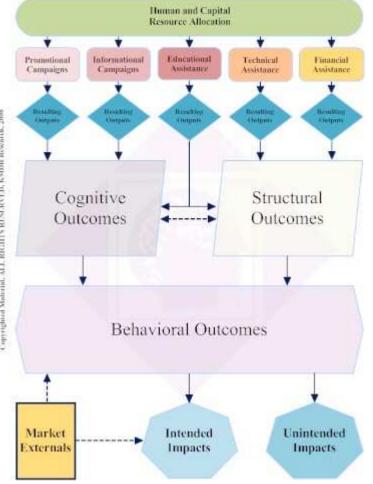


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# **EVALUATING BEHAVIORAL OUTCOMES**









### **CHANGING OURSELVES FIRST**

**SAME ACTIONS = SAME RESULTS** 

ATTITUDES ARE ESTABLISHED OVER TIME --- THEREBY, REQUIRE THE SAME TO EFFECT A CHANGE

**TYPICAL STRATEGY IS TO BUILD UPON EXISTING ATTITUDES** 

STILL, BEHAVIORS CAN BE ALTERED

STRUCTURAL CHANGES CAN BE USED TO ENABLE BEHAVIORS

- simple speedometer needed to manage rate of travel
- facilitated learning opportunities
- public forums and conferences

DIFFERING PERSONAS REQUIRE DIFFERENT MESSAGEING





#### I appreciate the time you have given this discussion

#### CONTACT US FOR YOUR



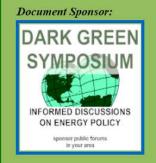
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#### BUSINESS AS USUAL that suit just doesn't fit

Kevin Monte de Ramos, Hugh Phillips, and Bruce Williams



An exploration of SMART trends and the emerging evolution from ratepayer to energy consumer.

What does this mean for your organization?

#### January 2012

